

DCI SUBSTANTIVE INTELLIGENCE OBJECTIVES FOR THE  
INTELLIGENCE COMMUNITY - FY 1976

Provide reliable and timely foreign intelligence reports, assessments, and estimates to the President and other elements of the US Government involved in policy formulation, international negotiations, and major operational decisions on the following priority topics:

OBJECTIVE NO. 1

Soviet policies, intentions, and capabilities for the execution of political, security and economic programs, with particular reference to:

- changes in Soviet leadership and the dynamics of and factors affecting Soviet decision making;
- providing early warning of scientific and technical advances which could significantly affect the US national security or national welfare;
- major developments in Soviet military RDT&E of weapons systems, deployment, and order of battle;
- Soviet compliance with the Strategic Arms Limitation agreements, the Limited Test Ban Treaty, possible Mutual Balanced Force Reduction agreements, and the observance of cease-fire or peace treaty arrangements; Soviet perception of US and Allied negotiating positions and force capabilities with respect to these issues;
- prospects for Soviet agricultural shortfalls and early warning of Soviet entry into the international (particularly the US) market for food stuffs; and
- Soviet extension of political influence and military power outside of the USSR.

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OBJECTIVE NO. 2

Developments within and policies, intentions, decision-making processes, and capabilities of the People's Republic of China in key political, military and economic areas which impact on important interests of the United States, its allies, the USSR, the rest of Asia and the more influential underdeveloped countries.

OBJECTIVE NO. 3

Political and military developments and trends (including terrorism) in potentially volatile international situations of strategic concern to the US.

OBJECTIVE NO. 4

Policies, intentions and capabilities of foreign states other than the USSR and the PRC, to develop nuclear weapons, chemical and biological weapons, and delivery systems to employ them.

OBJECTIVE NO. 5

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DCI RESOURCE MANAGEMENT OBJECTIVES FOR FY 1976

OBJECTIVE NO. 1

Evaluate the performance of the Intelligence Community in meeting the FY 75 substantive objectives and in response to the FY 75 Key Intelligence Questions; submit an Annual Report of the conclusions to the President through the National Security Council Intelligence Committee for review and comment; present revised substantive objectives and Key Intelligence Questions for FY 76 to the NSC (Intelligence Committee).

OBJECTIVE NO. 2

Review the programs of the Intelligence Community in the Intelligence Resources Advisory Committee. Submit to the President, through the Office of Management and Budget, independent recommendations for the National Foreign Intelligence Program. Support the President's intelligence budget before the Congress.

OBJECTIVE NO. 3

Provide leadership and guidance to the Intelligence Community, with the advice and assistance of the United States Intelligence Board and the Intelligence Resources Advisory Committee to include:

- Long-term Planning Guidance
- Substantive and Resource Management Objectives
- Production of National Intelligence
- National Plans for Signals Intelligence, Imagery and Human Source Intelligence
- Foreign Economic Intelligence Guidance
- Crisis and Warning Intelligence
- Protection of Intelligence Sources and Methods
- Resource Implications of KIQ Strategy Report to IRAC
- Annual Report on Foreign Intelligence to the President

OBJECTIVE NO. 4

Stimulate research, development, and application of techniques to improve intelligence collection processing, analysis, production, and presentation. Foster R&D cross-program technology sharing.

Establish alternative or parallel research and development programs that hold promise to provide key intelligence in the event current collection resources are rendered less effective due to unanticipated technology advances by target nations.

OBJECTIVE NO. 5

Stimulate efforts to review and improve the Community's substantive intelligence requirements mechanism. Utilize the USIB/IRAC mechanisms to evaluate recommendations and implement improvements.

OBJECTIVE NO. 6

Review and recommend improvements in the interaction and mutual support between national and departmental/command ("tactical") intelligence systems, encouraging fully departmental/command ("tactical") control and exploitation of tactical systems.

OBJECTIVE NO. 7

Assist and respond to Presidential and Congressional Committees involved in reviewing and investigating the U.S. Foreign Intelligence Community.

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DCI RESOURCE MANAGEMENT OBJECTIVES

OBJECTIVE NO. 1

Evaluate the performance of the Intelligence Community in meeting the FY 75 substantive objectives and in response to the FY 75 Key Intelligence Questions; submit an Annual Report of the conclusions to the President through the National Security Council Intelligence Committee for review and comment; present revised substantive objectives and Key Intelligence Questions for FY 76 to the NSC (Intelligence Committee).

MILESTONES:

<u>Date</u>	
Aug '75	Develop and Submit KIQs-FY 76 to the NSC (Intelligence Committee) for Review.
Aug '75	DCI Issues FY 76 KIQs.
Aug-Sept '75	Prepare Individual Evaluation Reports on Community FY 75 Performance: <ul style="list-style-type: none"><li>- FY 75 KIQ Evaluation Process (KEP) completed providing substantive judgments of performance against FY 75 KIQs, and insights into resource utilization.</li><li>- Quality and completeness of finished intelligence products evaluated in terms of national foreign policy level user requirements.</li></ul>
Sept '75	Develop FY 76 KIQ Collection and Production Strategies.
Sept '75	FY 76 KIQ Collection and Production Strategies Review by USIB.
Sept '75	Report results of FY 75 KIQ Evaluation Process (KEP).
Oct '75	Provide evaluation of performance in meeting substantive intelligence objectives in Annual Report to the President.

Oct-Nov '75      Include appropriate assessment data in the National  
Foreign Intelligence Program Recommendation (NFIPR).

May-Jun '76      Issue Key Intelligence Questions for FY 77.

OBJECTIVE NO. 2

Review the programs of the Intelligence Community in the Intelligence Resources Advisory Committee. Submit to the President, through the Office of Management and Budget, independent recommendations for the National Foreign Intelligence Program. Support the President's intelligence budget before the Congress.

MILESTONES:

<u>Date</u>	
July '75	Program Manager Submissions.
July '75	DCI Review - Consolidated Cryptologic Program/ Advanced Program Support/General Defense Intelligence Program/Special Recon Vehicles - CCP/APS/GDIP/SRV.
July '75	Special Navy EXCOM.
July '75	EXCOM (National Reconnaissance Office - NRO).
July '75	DCI Review of CIA Program.
July '75	Consolidated Intelligence Resource Information System (CIRIS) FY 75 Data Available for Program Review.
July '75	Issue Papers/Program Decision Memorandum (PDM) to SecDef.
July '75	Issue Program Decision Memorandum (PDM).
July '75	IRAC Meeting.
Aug '75	Submit Program Decision Memorandum (PDM) Reclamas.
Aug '75	Issue Amended Program Decision Memorandums (PDM's).
Sept '75	DCI/ASD(I) Discussion--CIA Program and State Department Budget Submissions.
Sept '75	Submit Budget Estimates--Services and Agencies Estimates to DoD Comptroller.

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Oct '75	CIA Budget Estimate to OMB.
Oct '75	IRAC Meeting.
Oct '75	OSD/OMB Budget Reviews.
Nov '75 (early)	DCI Preliminary Recommendation on Major Issues.
Nov '75	Special Navy EXCOM - Decision on Special Navy FY 77 budget.
Nov '75	NRO EXCOM - Decision on NRO FY 77 budget.
Nov '75	DCI/ASD(I) Meeting - Discussion of General Defense Intelligence Program and Consolidated Cryptologic Program (GDIP/CCP) budgets.
Nov '75	DoD Issues Program Budget Decisions.
Dec '75	Program Managers Complete Program Budget Decisions Reclamas, as appropriate.
Dec '75	IRAC Meeting - Review FY 77 Budget Decisions and NFIPR draft.
Dec '75	DCI submits National Foreign Intelligence Program Recommendation (NFIPR) to the President through OMB.
Jan '76	Issue CIRIS FY 76 Data Call.
Feb '76	Issue Planning and Programming Guidance (SecDef).
Feb '76	Fiscal Guidance Policy--Intelligence Annex--ASD(I).
May-July '76	FY 78 Program Development.
Mar '76	IRAC Meeting.
Mar '76	Issue FY 78 Program Call (CIA).
Apr '76	CIRIS FY 76 Data Submissions Due.
Apr '76	EXCOMs (if required).

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Apr '76	FY 77 Congressional Budget Presentations.
May '76	Submit FY 78 Program Objectives.
May '76	Program Review--ASD(I) and IC.
Jun '76	CIRIS Data Available for Program Review.
Jun '76	OMB FY 78 Fiscal Guidance.

OBJECTIVE NO. 3

Provide leadership and guidance to the Intelligence Community, with the advice and assistance of the United States Intelligence Board and the Intelligence Resources Advisory Committee to include:

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- Substantive and Resource Management Objectives
- Production of National Intelligence
- National Plans for Signals Intelligence, Imagery and Human Source Intelligence
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MILESTONES:

Date

Long-term Planning Guidance

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| Oct '75 | - Produce and disseminate the DCI's Perspectives for Intelligence 1976-1981. |
| Jan '76 | - Produce and disseminate the DCI's Perspectives for Intelligence 1977-1982. |

Objectives

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| Oct '75 | - Produce and disseminate DCI Substantive and Resource Management Objectives for FY 76. |
| Mar '76 | - Produce and disseminate DCI Substantive and Resource Management Objectives for FY 77. |

Production of National Intelligence

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| July '75 | - Report FY 75 Improvements in Intelligence Production. |
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- July '75-Jun'76 - Conduct a continuing substantive review of national intelligence products; report findings and provide production guidance in part through publication of the Review of National Intelligence.
- Jul'75-Jun'76 - Conduct post-mortems of the Community's performance before and during international crises or other international developments, as appropriate.

National SIGINT Plan

- June '75 - Director, NSA begin revision of NSP to reflect current intelligence objectives and resource decisions.
- July '75 - SIGINT Committee provide updated statements of SIGINT requirement for input to NSP.
- Sept '75 - Services, departments, agencies and JCS review draft revisions.
- Nov '75 - USIB/IRAC review.
- Nov '75 - Provide revised NSP for use in development of cryptologic programs for FY 78-82 period.

National Imagery Plan for Satellites

- July '75 - Completion of studies (resolution and area coverage requirements) serving as inputs to the NIPS.
- Feb '76 - Draft National Imagery Plan with a summary of actions required by the NRP and the Intelligence Community.
- Mar '76 - Community review of draft.
- Apr '76 - Presentation of National Imagery Plan to USIB/IRAC.
- May '76 - Publication of National Imagery Plan.

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- June '76 - Implementation of National Imagery Plan.

National HUMINT Plan

- July '75 - Human Sources Committee approval of National HUMINT Plan (concept-outline).

- Aug '75 - Tasking of departments and agencies.

- Mar '76 - USIB/IRAC review.

- Mar '76 - Publish and implement National HUMINT Plan.

Foreign Economic Intelligence Guidance

- Mar '76 - Publish evaluation by the Economic Intelligence Committee (EIC) of responses to collection guidance transmitted via the Combined Economic Reporting Program (CERP).

Crisis and Warning Intelligence

- Oct '75 - Deputy to the DCI for the Intelligence Community (D/DCI/IC) provide first report to USIB on performance of new strategic warning system.

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- Nov '75 - Report test-bed results of [REDACTED] toward providing the DCI with an instrumentality to respond to warning and crisis situations on the basis of the convergence of critical items of intelligence from all agency sources.

Protection of Intelligence Sources and Methods

- 1975-1976 - Presentation to Congress of recommendations for legislation to strengthen the protection of intelligence sources and methods--following completion of Select Committees activities.

- Sept '75 - Report to DCI on status of development of Community Computer-Assisted Compartmentation Control System.

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- Aug-Sept '75 - D/DCI/IC report recommendations to the DCI and SecDef on the results of pilot study--national-tactical relationships.
- Oct '75 - Annual Report on Foreign Intelligence to President.
- Oct '75 - Resource Implications of KIQ Strategy Report to IRAC.

OBJECTIVE NO. 4

Stimulate research, development, and application of techniques to improve intelligence collection processing, analysis, production, and presentation. Foster R&D cross-program technology sharing. Establish alternative or parallel research and development programs that hold promise to provide key intelligence in the event current collection resources are rendered less effective due to unanticipated technology advances by target nations.

MILESTONES:

Date

Oct '75 Intelligence Research & Development Council (IRDC) submit recommendations to USIB/IRAC on the following key problem areas:

- tactical and near-real time use of intelligence;
- new initiatives in mass-memory technology to reduce data handling and in the use of computer terminals to improve analyst data handling capabilities;
- improve methods for information processing, analysis, and presentation of intelligence information to intelligence consumers;

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- remote sensor technology; and
- Human Source R&D.

Oct '75 IRAC considers recommendations for intelligence R&D.

Dec'75-Jun'76 Follow-up actions by IR&D Council based on USIB/IRAC assessment of recommendations.

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OBJECTIVE NO. 5

Stimulate efforts to review and improve the Community's substantive intelligence requirements mechanism. Utilize the USIB/IRAC mechanisms to evaluate recommendations and implement improvements.

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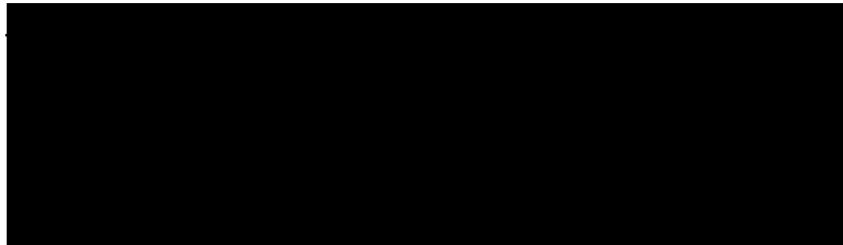
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- July-Sept '75 - Complete problem-oriented revision of imagery collection/exploitation requirements base.
- July '75 - Initial submission and processing of imagery requirements for near-real time imagery.
- Aug '75 - Initiate long-term Community effort, possibly contractual, for technical analytic support to requirement evaluation and development of imagery collection strategies.
- Sept '75 - Develop with National Intelligence Officers (NIOs), KIQ strategy statements for imagery collection/exploitation.

Human Sources Committee

July-Dec '75



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- July-Dec '75 - Review requirements/guidance systems--recommend changes for improvement and simplification.
- July-Dec '75 - Review mechanisms/systems for tasking clandestine collection for priority requirements.
- July-Dec '75 - Develop improved communications methods between production analysts and field reporters.

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- Sept '75 - Develop with NIOs, KIQ strategy statements for human-source collection.

SIGINT

- July '75 - Complete new SIGINT requirements mechanism and submit to USIB.
- Sept '75 - Develop with NIOs, KIQ strategy statements for SIGINT collection.
- June '76 - Utilizing the new mechanism, review for validation all SIGINT requirements.

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OBJECTIVE NO. 6

Review and recommend improvements in the interaction and mutual support between national and departmental/command ("tactical") intelligence systems, encouraging full departmental/command ("tactical") control and exploitation of tactical systems.

MILESTONES:

Date

Sept-Oct '75	Complete Pilot Study on National Intelligence Support to Field Commanders.
Sept-Oct '75	In coordination with the Secretary of Defense, establish a mechanism for follow-on tactical-national intelligence interface activity.
Oct-Nov '75	Identify areas for follow-on actions in tactical-national relationships; begin studies.

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OBJECTIVE NO. 7

Assist and respond to Presidential and Congressional Committees involved in reviewing and investigating the U.S. Foreign Intelligence Community.

MILESTONES:

Date

July'75-Jun'76 DCI contributions to President's response to investigations/recommendations.

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